Reporting Criteria	RAYG Rating
 Nearly all operational performance objectives, targets, outcomes, timescales are on plan Professional service delivery for customer/client base is on target, feedback evidence Budgets and savings targets on plan Resources in place, no pressure points Compliance with all statutory and legal requirements No external challenges and drivers posing risks, no adverse PR anticipated No health and safety, wellbeing or safeguarding concerns 	GREEN
 Most operational performance objectives, targets, outcomes, timescales are on plan Professional service delivery for customer/client base is mostly on target, feedback evidence Budgets and savings targets mostly on plan, no significant issues Resources mostly in place, minor pressure points Compliance with all statutory and legal requirements No external challenges and drivers posing risks, no adverse PR anticipated No health and safety, wellbeing or safeguarding concerns 	YELLOW
 A majority of operational performance objectives, targets, outcomes, timescales are not on plan Professional service delivery for customer/client base is not on target, lack of feedback evidence Budgets and savings targets are not on plan, with key pressures Resources not in place, key pressure points Compliance with all statutory and legal requirements External challenges and drivers posing risks, minor adverse PR anticipated Minor health and safety, wellbeing or safeguarding concerns, although solution identified 	AMBER
 Few operational performance objectives, targets, outcomes, timescales on plan Professional service delivery for customer/client base is not on target, with a significant lack of feedback evidence Significant issues with budgets and savings targets Few resources in place, significant pressure points Non-compliance with many statutory and legal requirements Significant risks around external challenges and drivers, adverse PR anticipated Health and safety, wellbeing or safeguarding concerns with substantial implications. 	RED